

WOLVERHAMPTON CCG

GOVERNING BODY MEETING – PUBLIC SESSION

13 DECEMBER 2016

Agenda item 10

Title of Report:	Black Country Sustainability and Transformation Plan – draft October 2016
Report of:	Trisha Curran – Interim Chief Officer
Contact:	Trisha Curran – Interim Chief Officer Steven Marshall – Director of Strategy and Solutions
Governing Body Action Required:	To agree the recommendations summarised below.
Purpose of Report:	<p>To provide the Governing Body (GB) with a copy of the draft Black Country STP submitted to NHSE on 21 October 2016.</p> <p>At its last meeting in public session the GB was given an overview of what was contained in the plan by the Director of Strategy and Solutions. At that meeting the GB was asked to agree that the plan should be submitted to NHSE on 21 October 2016 – this was agreed and confirmation of this agreement was subsequently sent to the lead Accountable Officer for the STP (AO for S&WB CCG).</p> <p>Organisations had been asked not to release the draft plan until feedback is received from NHSE on this latest iteration of the plan. This has now been received and is attached.</p> <p>The draft STP has now been shared with the public and a communications strategy is being drawn up which will be agreed by the STP Sponsorship Group consisting of AOs and CEOs of organisations across the Black Country and colleagues from the Local Authority and Healthwatch.</p> <p>A copy of the draft STP is on the CCG’s public facing website.</p>



	<p>A stakeholder briefing was conducted on 3 October at the Molineux Stadium – this involved presentations on the work streams within the plan.</p> <p>A presentation to the public is being planned for 6 December 2016 at a Bethel Convention Centre in West Bromwich, which will include focus group sessions with the public. The CCG communications team are arranging dates for future engagement sessions with people living in Wolverhampton.</p> <p>Note that a paper relating to the section within the STP on commissioning is also on the agenda for this GB meeting – this paper probes further the opportunities to harmonise commissioning of some services over a wider footprint to strengthen commissioning in the future.</p> <p>RECOMMENDATIONS:</p> <p>The Governing Body is asked to;</p> <ol style="list-style-type: none"> 1. Receive and note this report. 2. Agree to receive further updates as matters progress.
Public or Private:	Public session
Relevance to CCG Priority:	This document is material to all of the CCG’s priorities, although nothing contained within the draft plan thus far is contrary to those priorities.
<p>Relevance to Board Assurance Framework (BAF):</p> <ul style="list-style-type: none"> • Domain 1: A Well Led Organisation • Domain2: Performance – delivery of commitments and improved outcomes • Domain 3: Financial Management • Domain 4: Planning (Long Term and Short Term) • Domain 5: Delegated Functions 	This report is material to all of the current domains within the CCG BAF.



REPORT SIGN-OFF CHECKLIST

This section must be completed before the report is submitted to the Admin team. If any of these steps are not applicable please indicate, do not leave blank.

	Details/ Name	Date
Clinical View	N/A	
Public/ Patient View	N/A	
Finance Implications discussed with Finance Team	N/A	
Quality Implications discussed with Quality and Risk Team	N/A	
Medicines Management Implications discussed with Medicines Management team	N/A	
Equality Implications discussed with CSU Equality and Inclusion Service	N/A	
Information Governance implications discussed with IG Support Officer	N/A	
Legal/ Policy implications discussed with Corporate Operations Manager	N/A	
Signed off by Report Owner (Must be completed)	Trisha Curran	01/12/16



Our ref: WM/STP/BC
Your ref:

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Sent via email

16 November 2016

Dear Andy,

Re: Black Country STP Formal Feedback

This letter provides a high level summary of our feedback from the review by NHS England, NHS Improvement, CQC, ADASS, Public Health England and Health Education England.

These points are provided to support the continued progress of your STP and the development of your public facing summary.

Appended to this letter are the current proposed next steps, actions and support that we have jointly discussed

I am aware that you will discuss this further with your sponsorship group on the 18 November and you may want to revise this in light of those discussions. If you have other suggestions as a result of these discussions for the support that you would welcome please contact your Locality Director in NHS England as soon as possible after your meeting.

Overall headline feedback

The STP has been recognised as one of the leading areas, bringing together the Health organisations in the STP and the joint focus a focused set of transformation – integration in local areas, integration across hospitals and the improvements in mental health and maternity are all well supported. You have also recognised the need to engage more with Local Authorities to truly develop the STP as a vehicle for the future for Health and Social and you have a strong foundation on which to move forward.

In your current plan, you set out clearly the triple aim and build up your STP vision based on the subsidiary structures present in the Black Country. Overall your narrative is clear and compelling although we believe it could be even stronger if the STP could be more explicit about the improvements to be delivered which will build confidence in the promised outcomes.

The STP should consider extending the 'black country provider alliance' to include all acute providers in the footprint and we will work with NHSI to support you in achieving that.

13 December 2016



As you prepare for the "Big Conversation" with your local population and stakeholders you have recognised the need to enhance your STP Programme Leadership and develop more front and central clinical leadership.

It is important that the STP board have a shared understanding of the goals, milestones and plans of all work streams and that you are able to track progress and ensure that your work stream leads deliver on agreed priorities.

Public facing summary

Your local partnership has worked hard on your proposed engagement strategy; we all therefore want to ensure it is communicated well and in terms that the public will understand and support. NHS England has supported the work you are doing in producing a public facing document. NHS England is happy to continue to provide advice and guidance to you, to support a high quality document being available to the public. You should make the decision on when is the right time for you to publish and present this information to the local public and stakeholders

Your strategy & national alignment

Your plan has a clear vision with high level priorities; the next phase of your STP development includes public and clinical engagement and delivery of the plan. Everyone will need to focus on local engagement and the development of clear milestones. Your plan is has picked up the national strategies for urgent and emergency care, cancer and specialised services. The plan also reflects well the ambition for 7 day services and spread of new care models

We would however encourage clearer work on these areas in the acute services review, and on creating a fuller model for acute care that aligns with the vision and pathways in each new local system. It would be useful to provide clarity on any proposed capacity changes to the acute care sector. Your STP includes significant capital investment for the MMH development. It is important that the STP resolves the commissioning and financial strategy underpinning this development and aligns the income, activity and clinical model based on this work.

The ambition for Mental Health needs to develop proposals on children and young people's mental health, which is not mentioned, and you could improve the plan by providing clarity on how you will use finances in this area.

Maternity plans need attention to provide confidence and assurance that the STP as a whole can deliver in this area.

Delivering the Triple Aim

As you move now into delivering your STP, please do ensure that all your organisations continue to work jointly together, to focus on ensuring you are all clear that the work you must now progress, delivers improved wellbeing, transforms the quality of care and operates within the financial resources you have available in the system.

The planning process for the next 2 years provides a good opportunity for the system to jointly focus on short term goals and plan for the longer term.

NHS England will continue our regular dialogue and support programme with your STP as we support you now move from planning to engagement and delivery. If you are any

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questions or would like more detailed feedback on your plan, please do contact your Locality Director in the first instance.

Next steps

All STPs will be formally reviewed on the 16 November by NHS England and NHS Improvement nationally. Black Country has been identified as a plan that we have confidence in with further work and support. Any further feedback from this national review will be provided in due course, but we are not anticipating this.

NHS England and NHS Improvement will seek to enhance our dialogue and support programme with your STP as we support you to now move from planning to engagement and delivery. If you have any questions or would like more detailed feedback on your plan, please do contact your Locality Director in the first instance.

Yours sincerely



Alison Tonge
Director of Commissioning Operations
NHS England - West Midlands



Fran Steele
Delivery and Improvement Director
NHS Improvement



[DRAFT] BC STP support action plan

Footprint Actions

What are the footprints doing to prepare for and resource implementation?

Timeline to be confirmed

1. Refine planning assumptions based on revised control totals
2. Scale up clinical, stakeholder and public engagement particularly Local Authority
3. Consider aligning existing transformation resources to STP priorities
4. Increase central PMO team resource

In the next six months: (Feb-Apr)

1. Undertake refinement of solutions following further analytical modelling
2. Fully implement revised governance structure for delivery
3. Begin implementation for 2017/18 schemes

In the next twelve months: (May-Sept)

1. Deliver MCP contracts in shadow form

Region Actions

What will the regional team do to support STPs prepare for implementation?

Timeline to be confirmed:

1. Governance/OD
2. Facilitating discussions (Specialised and NHSE)
3. Capital
4. Boundaries
5. Network clinical solutions

Proposed National Actions

What should the national team do to support implementation?

Timeline to be confirmed:

1. Find out how the STF is used to modernise functions and the release of STF money

